



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
HEADQUARTERS, UNITED STATES ARMY ACCESSIONS COMMAND
OFFICE OF THE COMMANDING GENERAL
30 HARRISON STREET
FORT MONROE, VIRGINIA 23651-1066

ATCS-S (385)

JUL 23 2003

MEMORANDUM FOR

Commander, U.S. Army Recruiting Command
Commander, U.S. Army Cadet Command
Commander, U.S. Army Training Center Fort Jackson, SC
Commander, U.S. Army Accessions Command Support Brigade

SUBJECT: U.S. Army Accessions Command Risk Management Integration and Risk Decision Authority

- 1. Military operations and training involve exposure to hazards and acceptance of risk. Tough, realistic, training and military operations can be performed safely by applying risk management practices during planning, preparation, and execution.**
- 2. To fully and effectively integrate risk management, responsible leaders must be trained and knowledgeable.**
- 3. Ensure all commanders, command sergeants major, and first sergeants complete the Commander's Safety Course.**
- 4. Commanders must ensure that risk decisions are made at the appropriate level and risk decisions are reviewed to ensure that the potential benefit outweighs any potential loss. All risk decisions will be based on the residual risk of an activity after the application of appropriate control measures.**
- 5. I have delegated risk decision authority in U.S. Army Accessions Command as follows:**
 - a. Extremely high risk--Senior Mission Commander of general officer grade.**
 - b. High risk--Colonel or equivalent as designated by the Senior Mission Commander.**
 - c. Moderate risk--Lieutenant Colonel or equivalent and Command Sergeants Major (CSMs) serving as NCO Academy Commandants; as designated by the Senior Mission Commander.**
 - d. Low risk--As designated by the Senior Mission Commander.**

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6. When the level of risk deviates from the risk level previously approved or exceeds the moderate risk level, that decision must be briefed one level up the chain of command from the decision maker.
7. Implementation of effective risk management techniques requires commander's involvement. Commanders will enforce this policy, and ensure risk management is included in commander's training guidance, quarterly training briefs, in-progress reviews, and after action reviews, as appropriate.
8. Risk management does not eliminate risk, but provides leaders greater flexibility and freedom of action to accomplish any mission without exposing personnel, equipment, or operations to unnecessary hazards.
9. Point of contact is Mr. David Prentice, DSN 788-2194, commercial 757-788-2194.



DENNIS D. CAVIN

**Lieutenant General, U.S. Army
Commanding**